



April 1, 2024

Capital Budget Executive Summary

Alamance County's Fiscal Year 2025-2029 Capital Improvement Plan

Alamance County's FY24-25 Capital Budget and Capital Improvement Plan (CIP) is a planning and implementation tool for acquiring, developing, constructing, maintaining, and renovating public facilities, infrastructure, and certain capital equipment. The CIP represents a multi-year planning process that includes use of general fund, installment loans, state grant funding, lease revenue, and interest earned.

Alamance County is statutorily responsible for providing capital facilities and equipment for the County Government, Criminal Justice System, Alamance-Burlington School System, and Alamance Community College in order to provide needed and desired services to the public. The CIP is the result of an ongoing process to assess the needs for major capital expenditures, determine the feasibility of funding these projects, and establish a plan for financing and implementing these projects.

In developing its plan, the County adheres to a set of financial and debt management policies established by the Alamance County Board of Commissioners. These policies help preserve and improve the County's credit rating and establish the framework for the County's overall fiscal planning and management.

Alamance-Burlington School System Capital

- **Projects Funded & Completed in FY23-24:** All Alamance-Burlington School System (ABSS) bond projects are funded. Due to the premium market in April 2021, \$19,515,000 bond par for School Capital Projects is scheduled to be issued in May 2024. ABSS completed road improvements at Southern High and Southeast High, construction of a Vocational Building at Southeast High, and a masonry project at Haw River Elementary. Other capital projects are intact and ongoing using alternative funding sources.
- **Projects Recommended for FY24-25:** ABSS will continue to work on completing previously funded bond projects, utilizing the new bond funds to address the prioritized needs for roofing and HVAC, while planning to complete pay-go capital improvement projects at a total cost of \$3,900,000.



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- **Unfunded Projects:** The amount of Alamance-Burlington School System's unfunded projects in FY24-25 is \$5,575,000 and includes projects such as: Williams High Water Proofing and Drainage improvements and Security Vestibule installations at 13 schools across the district. These unfunded projects are being scheduled in future years as requested by ABSS.

Alamance Community College Capital

- **Projects Funded & Completed in FY23-24:** Alamance Community College continues to work on completing multiple pay-go capital improvement projects funded in FY23-24.
- **Projects Recommended for FY24-25:** ACC will continue to work on completing previously funded bond projects including the Main, Powell, and Gee Building renovations and Public Safety Training Center construction while planning to complete pay-go capital improvement projects at a total cost of \$536,000.
- **Unfunded Projects:** The estimate of Alamance Community College's top unfunded projects is \$11,870,000 and includes projects such as: an upfit of the third floor of the Biotechnology Center of Excellence, Main Campus classroom renovations, and multiple safety upgrades for cameras, fire alarms, and Americans with Disabilities Act (ADA) compliance. Alamance Community College has applied for federal Higher Education Emergency Relief Fund (HEERF) funds and State and local grant awards to help reduce their unfunded project list.

Alamance County Capital

- **Projects Funded & Completed in FY23-24:** Alamance County completed renovations to the newly purchased Board of Elections building in FY23-24 and funded a joint roofing and Heating, Ventilation, and Air Conditioning (HVAC) assessment for ABSS and Alamance County using county general funds to be implemented over the multi-year CIP.
- **Projects Recommended for FY24-25:** Capital projects funded through Non-General Fund sources for FY24-25 include the ongoing renovation of the Emergency Services Center funded primarily through state grant dollars. Additionally, \$2,830,000 million is budgeted for General Fund capital improvement projects.
- Alamance County has also included projects to upgrade the Computer Aided Dispatch (CAD) software used by 911 Communications and county and municipal public safety



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services and a federally required public safety radio upgrade to be funded using installment loan proceeds.

- Alamance County Landfill will plan to use Solid Waste Fees to support a scheduled Roof and HVAC replacement project on-site at the Landfill.
- **Unfunded Projects:** Future unfunded capital projects include the renovation of the former Elderly Services Building and a new Emergency Medical Services (EMS) base in Mebane.

FY24-25-25 Capital Planning Calendar

Jan.	<ul style="list-style-type: none">• Capital Improvement Plan Request Worksheets Distributed to County Departments and due on January 30, 2024.• ABSS and ACC CIP pages distributed and due on January 30, 2024.
Feb.	<ul style="list-style-type: none">• Capital requests reviewed by County Management team.
Mar.	<ul style="list-style-type: none">• Capital Budget and 5 Year CIP draft created and reviewed by County Management team.
Apr.	<ul style="list-style-type: none">• Presentation of FY24-25 Capital Budget to Board of Commissioners on April 1, 2024.• CIP Budget Work Session with Board of Commissioners on April 22, 2024.
Jun.	<ul style="list-style-type: none">• Adoption of FY24-25 Capital Budget on June 17, 2024.
Jul.	<ul style="list-style-type: none">• New fiscal year begins and adopted Capital Budget effective July 1, 2024.



Additional CIP Information

What is a Capital Improvement Plan?

A Capital Improvement Plan (CIP) contains all of the individual capital projects, equipment purchases, and major studies for a local government; in conjunction with construction and completion schedules, and in consort with financing plans. Just as a business owner has to continually plan for upkeep and expansion as the business grows, the Capital Improvement Plan provides a working blueprint for sustaining and improving the community's required infrastructures as the county population and development grows. It coordinates strategic planning, financial capacity, and physical development. A CIP stands at the epicenter of a government's Management, Maintenance, and Finance teams.

The CIP is a working document that is reviewed and updated annually to reflect changing community needs, priorities, and funding opportunities to ensure that the infrastructure exists to advance the community's strategic and long-term goals and objectives efficiently and with minimal impact on the taxpayer.

A CIP has two parts – a capital budget and a capital program. The capital budget is the upcoming year's spending plan for capital items. The capital program is a plan for capital expenditures that extends typically five to ten years beyond the capital budget.

Benefits of the Capital Program

A long-term capital program has many benefits derived from its organized approach to planning projects. The program provides a systematic evaluation of all potential projects at the same time and serves to stabilize debt service payments and reduce borrowing costs through consolidated issuance. Benefits include:

- Eliminating duplication of project requests and enabling joint planning efforts
- Establishing a system of annual examination and prioritization of County needs
- Focusing attention on community goals and objectives
- Identifying appropriate project financing and construction schedules
- Providing a basis for the formulation of bond issues, borrowing programs, or other revenue-producing measures
- Encouraging efficient government administration



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- Bridging the gap between the day-to-day operations of County Government and the County's long-range development goals

The Capital Improvement Plan (CIP):

The CIP includes all capital projects for five years and forecasted spending. The plan is based on the “physical needs” of the County as prioritized in the Strategic Plan and by the Board of Commissioners.

The first year of the CIP is called the “Capital Budget,” which is formally adopted by the Alamance County Board of Commissioners and budgeted in the annual operating budget (and therefore authorized for expenditure). The projects included in subsequent years (i.e. years two through five) are for planning purposes only and do not receive spending authority until they become part of the Capital Budget.

Capital Projects:

A Capital Project is a planned expense for a facility or physical item requiring a minimum expenditure of \$50,000 by the County, having a useful life span of 10 years or more (except for technology projects), and meeting one or more of the following definitions:

1. Involves the acquisition or construction of any physical facility for the community
2. Involves the acquisition of land or an interest in land for the community
3. Involves the acquisition or construction of public utilities
4. Involves modification to facilities, including additions to existing facilities which increase the square footage, useful life, or value of the facility

Capital maintenance or replacement projects on existing facilities, as defined below:

Capital Project Costs include all expenses directly related to the acquisition or construction of any physical facility, land parcel, or major system, such as a consultant or professional services for planning, design, survey, engineering, and construction; permit fees; site preparation; installation of utilities and infrastructure; County project management fees; and acquisition of capital equipment and durable commodities required for the constructed or acquired facility to be opened and become initially operational.

Mandated Projects are projects submitted in response to a directive/law from a government body (i.e. Local, State, or Federal Government mandate).



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Current Replacement Value (CRV) is the estimated cost to replace a facility. The CRV is calculated by multiplying the current construction cost per square foot (SF) of the building times the gross square footage of the building. The square foot cost for each building is based on the actual construction costs paid in North Carolina during recent projects.

Facility Condition Index (FCI) is a means to compare the state of a facility to others. The cost of deficiencies is divided by the CRV expressed as a percentage. When percentages exceed 70%, consideration will be given to replacement rather than repair.

Funding Resources used for payment of the capital projects may include, but are not limited to:

- Annual Pay-Go (Pay-as-you-go): Funded by General Fund revenue (Sales and Property Tax); and General Fund Balance
- Bank Loans: Financed through a bank loan and paid back over time with General Fund revenue or dedicated Capital Reserves
- Designated Funds/Capital Reserve: Funds reserved from county operating revenues for capital
- Grants: Funds from foundations and/or federal and state grants
- General Obligation (GO) Bonds: Proceeds from the sale of voter authorized bonds
- Contributions from outside sources: public/private partnerships and donations
- Tourism: Funds received from the County's occupancy tax. These funds support only projects promoting tourism or travel in Alamance County.
- Leases for equipment, vehicles, and technology (if included in the Capital Plan)
- Performance energy contracts

Process for Preparing the Capital Plan

The Capital Plan will be reviewed on an annual basis. The Budget Department prepares and distributes the package departments and agencies utilize to submit project requests. The planning phase begins with a detailed review of five-year needs and departmental project submissions for new projects.

Projected costs are determined using historical or current costs for similar projects based on engineering or architectural estimates when available. No assumption is made for the annual escalation of project costs. Project cost estimates should be comprehensive and are included in the following phases:



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- Land and Site Preparation
- Construction
- Furnishings, Fixture, and Equipment (FF&E)
- Hardware/Software
- Project Management and Other

Financial Management:

The Capital Plan is developed to be consistent with approved County financial policies. Financial information is reported monthly to the Oversight Committee (OSC).

Projections of Revenues and Debt Service:

To implement a more realistic plan of projects in the next five-year period, County staff provides the review committees with a forecast of revenues anticipated to be available and expected debt service costs needed to support CIP projects.



FY 25-29 Alamance County Capital Improvement Plan

Uses of Funds	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	Total
ABSS	\$ 3,900,000	\$ 3,550,000	\$ 3,490,000	\$ 3,600,000	\$ 2,880,000	\$ 17,420,000
ACC	\$ 536,000	\$ 626,000	\$ 590,000	\$ 590,000	\$ 590,000	\$ 2,932,000
Alamance County	\$ 18,088,915	\$ 11,262,500	\$ 3,095,000	\$ 2,150,000	\$ 2,150,000	\$ 36,746,415
ABSS and County	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 40,000,000
Grand Total	\$ 22,524,915	\$ 25,438,500	\$ 17,175,000	\$ 16,340,000	\$ 15,620,000	\$ 97,098,415

Sources of Funds	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	Total
General Fund	\$ 7,266,000	\$ 6,476,000	\$ 7,175,000	\$ 6,340,000	\$ 5,620,000	\$ 32,877,000
Designated Fund Balance	\$ -	\$ 3,545,908	\$ -	\$ -	\$ -	\$ 3,545,908
Installment Loan	\$ 10,258,015	\$ 11,899,882	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 52,157,897
State Grant	\$ 4,962,500	\$ 1,873,138	\$ -	\$ -	\$ -	\$ 6,835,638
Lease Revenue	\$ -	\$ 858,098	\$ -	\$ -	\$ -	\$ 858,098
Solid Waste Fees	\$ 38,400	\$ -	\$ -	\$ -	\$ -	\$ 38,400
State Grant Interest	\$ -	\$ 785,474	\$ -	\$ -	\$ -	\$ 785,474
Grand Total	\$ 22,524,915	\$ 25,438,500	\$ 17,175,000	\$ 16,340,000	\$ 15,620,000	\$ 97,098,415

Alamance-Burlington School System

Alamance-Burlington School System

5-Year PAYGO Capital Improvement Plan

	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	Total
Cameras/Door Access	\$ 875,000	\$ 1,420,000	\$ 1,090,000	\$ 1,000,000	\$ -	\$ 4,385,000
Fire Safety	\$ 500,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 600,000
Doors and Windows	\$ 300,000	\$ 300,000	\$ 730,000	\$ 300,000	\$ 300,000	\$ 1,930,000
Window Blind Replacements	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Maintenance Vehicles	\$ 200,000	\$ 200,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 700,000
Maintenance Equipment	\$ 85,000	\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 385,000
Student Activity Bus	\$ 280,000	\$ -	\$ 280,000	\$ -	\$ 280,000	\$ 840,000
Flooring/Asbestos Abatement	\$ 200,000	\$ 230,000	\$ 240,000	\$ 200,000	\$ -	\$ 870,000
Athletic Site Improvements	\$ 325,000	\$ 150,000	\$ -	\$ 400,000	\$ 550,000	\$ 1,425,000
Facilities Improvements	\$ 185,000	\$ 100,000	\$ -	\$ 600,000	\$ 650,000	\$ 1,535,000
Playground Capital Replacement Parts	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Classroom Furniture Replacement	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Contingency Funds	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
Total	\$ 3,900,000	\$ 3,550,000	\$ 3,490,000	\$ 3,600,000	\$ 2,880,000	\$ 17,420,000

PAYGO CIP projects are budgeted and expended out of the General Fund, as approved on an annual basis by the Governing Body in the budget adoption process. These projects do not require a capital project ordinance, and are therefore expected to be paid out within the fiscal year in which the original allocation is made. Alamance County distributes 1/12th of the approved yearly allocation each month to Alamance-Burlington School System.

Alamance-Burlington School System

Unfunded Capital Projects

Top Unfunded Needs			Budget Estimate
1	Williams High	Water Proofing, Drainage, Foundation, and Staircase Restoration	\$ 4,000,000.00
2	Alexander Wilson Elementary	Security Vestibule	\$ 210,000.00
3	Altamahaw-Ossipee Elementary	Security Vestibule	\$ 125,000.00
4	B. Everett Jordan Elementary	Security Vestibule	\$ 50,000.00
5	Elon Elementary	Security Vestibule	\$ 100,000.00
6	EM Holt Elementary	Security Vestibule	\$ 200,000.00
7	Garrett Elementary	Security Vestibule	\$ 60,000.00
8	Sylvan Elementary	Security Vestibule	\$ 90,000.00
9	Hawfields Middle	Security Vestibule	\$ 60,000.00
10	Southern Middle	Security Vestibule	\$ 130,000.00
11	Western Middle	Security Vestibule	\$ 125,000.00
12	Woodlawn Middle	Security Vestibule	\$ 125,000.00
13	Graham High	Security Vestibule	\$ 150,000.00
14	Western High	Security Vestibule	\$ 150,000.00
Total			<u>5,575,000.00</u>

Alamance-Burlington School System

Project List

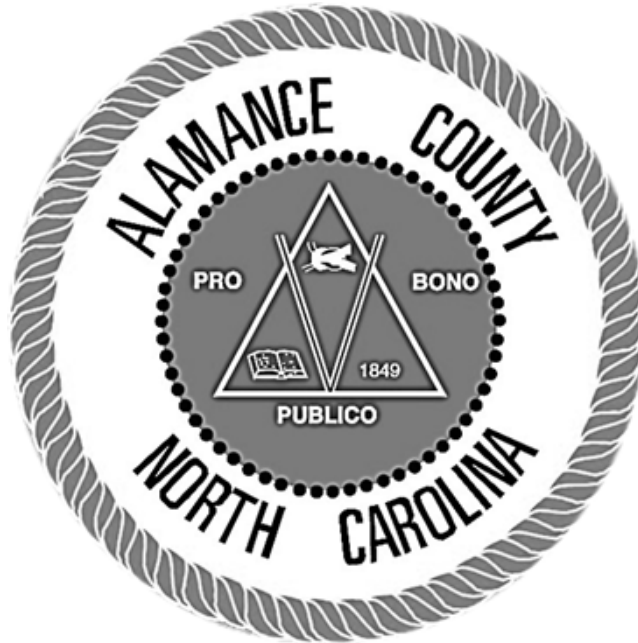
	Budget	Expenditures as of 2/29/24	Remaining Budget	Funding Source
Alexander Wilson (Traffic Project)	\$ 996,950.00	\$ (694,441.30)	\$ 302,508.70	Capital Reserves
Altamahaw-Ossipee (Traffic Project)	\$ 790,625.00	\$ (21,500.00)	\$ 769,125.00	Capital Reserves
E.M. Holt (Traffic Project)	\$ 69,746.04	\$ (69,100.00)	\$ 646.04	Capital Reserves
BE Jordan (Roof Design)	\$ 52,500.00	\$ -	\$ 52,500.00	Capital Reserves
Graham High (Roofing)	\$ 175,000.00	\$ (175,000.00)	\$ -	Capital Reserves
Graham Middle (Roofing)	\$ 192,408.06	\$ (106,625.00)	\$ 85,783.06	Capital Reserves
Haw River Elem (Masonry)	\$ 339,042.20	\$ (339,042.20)	\$ -	Capital Reserves
Haw River Elem (Roofing)	\$ 63,750.00	\$ (63,750.00)	\$ -	Capital Reserves
Southeast Alamance High (Roadway Improvements)	\$ 24,526.20	\$ 23,000.00	\$ 47,526.20	Capital Reserves
Southeast Alamance High (Vocational Building)	\$ 1,285,231.00	\$ (1,285,231.00)	\$ -	Capital Reserves
Southern High (Roofing)	\$ 115,000.00	\$ (115,000.00)	\$ -	Capital Reserves
Various - Middle Schools (Safety)	\$ 500,000.00	\$ (418,409.28)	\$ 81,590.72	Capital Reserves
Various - Mold Remediation	\$ 21,417,328.96	\$ (21,417,328.96)	\$ -	Capital Reserves
Western High (Roof Design)	\$ 140,625.00	\$ -	\$ 140,625.00	Capital Reserves
Western Middle (Roof Design)	\$ 108,855.00	\$ -	\$ 108,855.00	Capital Reserves
Woodlawn Middle (Roofing)	\$ 1,788,750.00	\$ (1,562,806.07)	\$ 225,943.93	Capital Reserves
Graham High (Blind replacement)	\$ 50,000.00	\$ (48,994.90)	\$ 1,005.10	State Lottery Proceeds
Hawfields Middle (Carpet Replacement)	\$ 45,000.00	\$ -	\$ 45,000.00	State Lottery Proceeds
Sylvan Elem (Water System Replacement-Design)	\$ 7,400.00	\$ -	\$ 7,400.00	State Lottery Proceeds
Sylvan Elem. Well and Pumphouse	\$ 242,600.00	\$ -	\$ 242,600.00	State Lottery Proceeds
Turrentine Middle (Tile)	\$ 110,000.00	\$ (99,440.93)	\$ 10,559.07	State Lottery Proceeds
Altamahaw-Ossipee (Bleachers)	\$ 45,000.00	\$ (44,656.73)	\$ 343.27	State Lottery Proceeds
Cummings High (Athletic Track)	\$ 400,000.00	\$ (392,640.00)	\$ 7,360.00	State Lottery Proceeds
Eastern High (Press Box Replacement)	\$ 265,000.00	\$ (228,297.64)	\$ 36,702.36	State Lottery Proceeds
Graham Middle	\$ 74,089.97	\$ (74,089.97)	\$ -	State Lottery Proceeds
Various - Mold Remediation	\$ 1,000,000.00	\$ (1,000,000.00)	\$ -	State Lottery Proceeds
Western High (Athletic Track-Design)	\$ 8,000.00	\$ (4,800.00)	\$ 3,200.00	State Lottery Proceeds
Western High (Athletic Track)	\$ 692,000.00	\$ -	\$ 692,000.00	State Lottery-Pending DPI approval
Total	\$ 30,999,427.43	\$ (28,138,153.98)	\$ 2,861,273.45	

These projects have been previously authorized by the Board of Commissioners through a capital project ordinance. Therefore, these projects are authorized until complete, and are accounted for in the Schools Capital Projects Fund. These projects required no annual Board of Commissioners approvals as part of the budget process.

Alamance Burlington School System

Bond Project Summary

Project	Project Budget	Construction GMP	Project Start	Project Complete
Southeast Alamance High	\$ 67,157,088	\$ 58,133,184	May 2021	April 2023
Southern High	\$ 24,470,148	\$ 18,137,779	June 2021	December 2022
South Mebane Elementary	\$ 7,614,600	\$ 6,372,160	September 2020	August 2021
Western High	\$ 8,595,189	\$ 8,977,611	June 2021	January 2023
Cummings High	\$ 8,766,121	\$ 9,965,563	July 2021	January 2023
Eastern High	\$ 9,736,889	\$ 10,081,249	June 2021	January 2023
Graham High	\$ 10,844,889	\$ 6,019,889	July 2021	January 2023
Williams High	\$ 4,269,964	\$ 3,781,092	July 2021	December 2022
EM Holt Elementary	\$ 1,130,254	\$ -		
Graham Middle	\$ 1,238,613	\$ -		
Haw River Elementary	\$ 1,877,560	\$ -		
Pleasant Grove Elementary	\$ 6,079,646	\$ 5,993,492	TBD	TBD
Bond Project Total	\$ 151,780,961	\$ 127,462,019		
Budgeted Bond Interest	\$ (1,958,956.26)			
Future Projects	\$ 177,995.00			
Bond Issuance Cost	\$ 473,296.80		Paid with Bond Premium	
Grand Total	\$ 150,473,296.80			



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Alamance Community College

Alamance Community College

5-Year PAYGO Capital Improvement Plan (CIP)

	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	Total
Campus Renovations and Repairs	\$ 200,000	\$ 300,000	\$ 200,000	\$ 300,000	\$ 300,000	\$ 1,300,000
Campus Safety Upgrades	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Equipment/Vehicle Replacement	\$ 10,000	\$ 40,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 80,000
Roof Repairs	\$ 26,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 146,000
System Upgrades - IT, Fire, Mechanical/HVAC	\$ 200,000	\$ 200,000	\$ 300,000	\$ 200,000	\$ 200,000	\$ 1,100,000
Miscellaneous/Contingency	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ 6,000
Total	\$ 536,000	\$ 626,000	\$ 590,000	\$ 590,000	\$ 590,000	\$ 2,932,000

PAYGO CIP projects are budgeted and expended out of the General Fund, as approved on an annual basis by the Board of Commissioners in the budget adoption process. These projects do not require a capital project ordinance, and are therefore expected to be paid out within the fiscal year in which the original allocation is made. Alamance County distributes 1/12th of the approved yearly allocation each month to Alamance Community College.

Unfunded Capital Projects

Top Unfunded Needs	Budget Estimate	Funding Source
1 IT infrastructure/Cybersecurity improvements	\$ 575,000.00	
2 Wayfinding Project - External and internal signage	\$ 500,000.00	
3 Upfit of third floor of Biotechnology Center of Excellence	\$ 3,000,000.00	
4 Centralized Welding Exhaust System - AATC	\$ 450,000.00	
5 Safety - Camera replacement/access control/emergency speaker add/replace	\$ 325,000.00	
6 Replace Main Building steps to Childcare	\$ 400,000.00	
7 Upgrade and renovation of Dillingham Campus exterior	\$ 350,000.00	
8 Renovation of 40+ classrooms, labs and offices on Main campus	\$ 3,500,000.00	
9 Renovate A building exterior stairways	\$ 400,000.00	
10 Upgrade fire alarm system	\$ 500,000.00	
11 Additional safety upgrades and ADA compliance renovations	\$ 500,000.00	
12 Main, A, B buildings restroom ADA compliance renovations (22)	\$ 220,000.00	
13 Replace fire doors - Main Building	\$ 200,000.00	
14 Asphalt repair/replacement	\$ 450,000.00	
15 Flooring / carpet replacement (hallways, classrooms, offices) - campus wide	\$ 500,000.00	
Total	\$ 11,870,000.00	
CAMPUS RENOVATIONS AND REPAIRS		
ACC Eastbound Interchange Beautification	\$ 60,000.00	
Dental program upgrades and renovation	\$ 200,000.00	
Paint/seal Main, A, B, Gee Buildings Main Campus	\$ 500,000.00	
Roof anchor safety system - all buildings	\$ 95,000.00	
Awning replacement - Main entrance to Main Building	\$ 500,000.00	
Classroom furniture replacement	\$ 600,000.00	
	\$ 1,955,000.00	
EQUIPMENT / VEHICLE REPLACEMENT		
Public Safety Vehicle	\$ 10,000.00	
Utility Box Truck for Moves, Surplus	\$ 15,000.00	
Total	\$ 25,000.00	
SYSTEM UPGRADES - IT, FIRE, MECHANICAL, HVAC		
Reinsulate chillers - Gee and Powell Buildings	\$ 45,520.00	
VFD driver AHU #4	\$ 5,775.00	
VFD driver cooling tower motors	\$ 17,325.00	
Back-up chiller for Powell Building	\$ 260,000.00	
Connect various HVAC units to direct digital controls	\$ 46,200.00	
Fire suppression system - Scott Collection Storage	\$ 49,128.00	
Fire suppression system - Scott Collection Museum Space	\$ 87,509.00	
	\$ 511,457.00	
Unfunded Portion of Land Purchase/Build-out of East & West Satellite Campuses	\$ 9,000,000.00	
New Main Campus Library	\$ 7,000,000.00	
Covington Education Center Build-out	\$ 9,619,450.00	
Powell Building - Life Sciences Expansion	\$ 9,000,000.00	
TOTAL UNFUNDED NEEDS	\$ 48,980,907.00	

NOTE: This is a live document and priorities may change and be adjusted as needed

FUNDING SECURED	BUDGET ESTIMATE	FUNDING SOURCE
1 Biotechnology Center for Excellence Unfunded Scope	\$ 1,900,430	County Bonds
2 Student Services Center Potential Unfunded Scope	\$ 503,500	County Bonds
3 Replace 15 RTU's Dillingham and Literacy buildings - Phase Out of R22 Refrigerant	\$ 250,000	HEERF
4 Replace 32 VAV boxes - AHU #2 Main Building	\$ 192,000	HEERF
5 Retaining Wall and Drainage Repair - Gee Bldg	\$ 140,000	County CIP
6 Generator for Scott Collection Spaces	\$ 30,000	County CIP
7 Initial Phase Covington Education Center	\$ 380,550	NC Tobacco Trust Fund Grant
8 Public Safety Training Center Unfunded Scope	\$ 2,000,000	County Capital Reserves
9 Public Safety Training Center Unfunded Scope	\$ 500,000	County ARP Funds
10 Phase 2 Construction at farm - Vet Tech program	\$ 1,000,000.00	Golden Leaf Foundation
11 Level II EV Charging Stations	\$ 79,104.00	NCDEQ
	\$ 6,975,584	

Alamance Community College

Bond Project Summary

Project	Original Project Budget	Revised Project Budget	State Funds	Bonds & Reserves	Construction GMP	Bond Sale	Project Start	Project Complete
Center of Excellence & Parking	\$ 17,560,000	\$ 19,660,042	\$ 3,149,830	\$ 16,510,212	\$ 16,703,303	April 2021	September 2021	February 2023
Student Services Center	\$ 6,200,000	\$ 6,703,500	\$ -	\$ 6,703,500	\$ 5,603,500	April 2021	October 2021	February 2023
Main, Powell, & Gee Building	\$ 4,440,000	\$ 5,088,981	\$ 1,400,000	\$ 3,736,070	N/A	August 2023	December 2023	November 2024
Public Safety Training Center	\$ 10,400,000	\$ 24,157,164	\$ 5,500,000	\$ 18,657,164	\$ 19,953,668	August 2023	January 2024	July 2025
Satellite Campus East	\$ 500,000	\$ -	\$ -	\$ -	TBD	September 2022	TBD	TBD
Satellite Campus West	\$ 500,000	\$ -	\$ -	\$ -	TBD	September 2022	TBD	TBD
Bond Project Total	\$ 39,600,000	\$ 55,609,687	\$ 10,049,830	\$ 45,606,946	TBD			

Bond Issuance Cost	\$ 274,425	Premium and Interest
Capital Reserve Funding	\$ (5,956,857)	
Grand Total	\$ 39,924,514	

Alamance County

5-Year PAYGO Capital Improvement Plan (CIP)

Project	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	Total
Public Defenders Renovation	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Detention Center Roof Replacement	\$ 928,071	\$ -	\$ -	\$ -	\$ -	\$ 928,071
Detention Center New Jail Exterior Joint Compound Replacement	\$ 59,100	\$ -	\$ -	\$ -	\$ -	\$ 59,100
Historic Courthouse Elevator Repair	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
Courts Courtroom Upfit	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Parks Athletic Fields Upgrade (One Field a Year: A-O Elementary or E.M. Holt Elementary)	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Various Building Scheduled Roofing/HVAC Replacements	\$ 322,829	\$ 133,379	\$ 200,784	\$ 515,456	\$ 912,500	\$ 2,084,948
AG Building Bathroom Retrofit - ADA Compliant & Plumbing Upgrades	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Blue Modular Roof Replacement	\$ -	\$ 18,059	\$ -	\$ -	\$ -	\$ 18,059
Civil & Office Building Fire System	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
County Office Building Boiler Replacement	\$ -	\$ 62,000	\$ -	\$ -	\$ -	\$ 62,000
EMS Replace One Stretcher/Load System	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
EMS Rudd Street Roof Coating Only	\$ -	\$ 24,000	\$ -	\$ -	\$ -	\$ 24,000
Health Installation of Doors/Walls to Increase Safety	\$ -	\$ 149,600	\$ -	\$ -	\$ -	\$ 149,600
Health Replace Remaining Vinyl Flooring with LVP	\$ -	\$ 154,000	\$ -	\$ -	\$ -	\$ 154,000
HSC Chiller House Roof Replacement	\$ -	\$ 66,600	\$ -	\$ -	\$ -	\$ 66,600
HSC Window Sealant	\$ -	\$ 73,994	\$ -	\$ -	\$ -	\$ 73,994
Parks Renovations	\$ -	\$ 172,000	\$ -	\$ -	\$ -	\$ 172,000
ROD Bathroom Retrofit - ADA Compliant & water and sewer lines	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000
Sheriff's Storage Building Roof Coating Only	\$ -	\$ 46,368	\$ -	\$ -	\$ -	\$ 46,368
County Annex Kitchen Flooring & Abatement	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Detention Center (Old Jail) Administration Ceiling Repair	\$ -	\$ -	\$ 62,500	\$ -	\$ -	\$ 62,500
EMS New Cardiac Monitors/Defibrillators	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ 1,600,000
EMS Boone Station - Roof Coating Only	\$ -	\$ -	\$ 61,572	\$ -	\$ -	\$ 61,572
EMS Main Building - Roof Coating Only	\$ -	\$ -	\$ 120,144	\$ -	\$ -	\$ 120,144
Parks Cardiac Monitor Replacements	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
County Office Annex Roof Replacement	\$ -	\$ -	\$ -	\$ 204,544	\$ -	\$ 204,544
EMS Replace Three Stretchers/Load Systems	\$ -	\$ -	\$ -	\$ 195,000	\$ -	\$ 195,000
Parks Cedarock Historic Post Office Renovation	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000
Parks Community Center Upgrades	\$ -	\$ -	\$ -	\$ 530,000	\$ -	\$ 530,000
Parks Renovations	\$ -	\$ -	\$ -	\$ 405,000	\$ -	\$ 405,000
EMS Replace Two Stretchers/Load Systems	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000
FJC Generator Replacement	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ 12,500
Parks Glencoe Village Great Bend Park Renovations	\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ 460,000
Parks Community Center Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 625,000	\$ 625,000
Total	\$ 2,830,000	\$ 2,300,000	\$ 3,095,000	\$ 2,150,000	\$ 2,150,000	\$ 12,525,000
Recommended Funding	\$ 2,830,000	\$ 2,300,000	\$ 3,095,000	\$ 2,150,000	\$ 2,150,000	\$ 12,525,000
Surplus (Unfunded)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

5-Year Other Funds Capital Improvement Plan (CIP)

Project	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	Total
Emergency Services Center (Designated Fund Balance, Installment Loan, State Grant, Lease Revenue, State Grant Interest)	\$ 4,562,500	\$ 8,962,500	\$ -	\$ -	\$ -	\$ 13,525,000
IT - Emergency Services Center Fiber Install (State Grant)	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
ABSS and AC Roof and HVAC Replacements (Installment Loan)	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 40,000,000
Total	\$ 4,962,500	\$ 18,962,500	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 53,925,000
Recommended Funding	\$ 4,962,500	\$ 18,962,500	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 53,925,000
Surplus (Unfunded)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Alamance County

Capital Projects

Project	Total Cost	Funding Source	Debt Issuance	Project Start	Project Complete	Status
Emergency Services Center (Old BD Building)	\$ 22,089,363	State Funding, Designated Pandemic, SCIF Interest, Lease Revenue, Installments	N/A	March 2024	March 2025	Funded
Diversion Center Purchase	\$ 18,313,964	ARPA Funding, ARPA Interest, Capital Reserve	N/A	N/A	N/A	Funded
Mebane EMS Substation	\$ 5,000,000	TBD	TBD	TBD	TBD	Unfunded
Elderly Services Building	\$ 5,000,000	TBD	TBD	TBD	TBD	Unfunded
Facility Plan Total	\$ 50,403,327					

Completed Capital Projects

Project	Total Cost	Funding Source	Debt Issuance	Project Start	Project Complete	Status
Petree Building	\$ 3,000,000	Donation	N/A	September 2020	April 2022	Completed
Dental Clinic Renovation	\$ 500,000	Dental Clinic Revenues	N/A	January 2022	July 2022	Completed
Human Services Center HVAC	\$ 1,712,350	ARP Funds	N/A	February 2022	May 2023	Completed
BOE Building	\$ 1,923,310	Capital Reserves	N/A	February 2023	September 2023	Completed
Facility Plan Total	\$ 7,135,660					

Alamance County

Central Communications Technology Projects

Project	Total Cost	Funding Source	Debt Issuance	Project or Installation Start	Project or Installation Complete
Emergency Services Motorola Portable and Mobile Radio Upgrades	\$ 5,062,000	Installments	Fall 2024	July 1, 2024	June 30, 2025
CAD/RMS/JMS Software System	\$ 5,196,015	Installments	Fall 2024	July 1, 2024	June 30, 2025
CCOM Technology Projects Total	\$ 10,258,015				

Alamance County

Landfill Capital Projects

Project	Total Cost	Funding Source	Debt Issuance	Project or Installation Start	Project or Installation Complete
New Scale House and Access Road	\$ 3,500,000	Unrestricted Landfill Revenue	N/A	FY23-24	FY24-25
Roof and HVAC Replacement	\$ 38,400	Unrestricted Landfill Revenue	N/A	FY24-25	FY24-25
Landfill Projects Total	\$ 3,538,400				

Completed Landfill Capital Projects

Project	Total Cost	Funding Source	Debt Issuance	Project or Installation Start	Project or Installation Complete
Austin Quarter C&D Formal Closure	\$ 472,210	Restricted Landfill Revenue	N/A	FY22-23	FY23-24
New Cell Expansion Construction	\$ 4,004,936	Unrestricted Landfill Revenue	N/A	FY22-23	FY23-24
New Internal Road and Borrow Site	\$ 1,999,275	Unrestricted Landfill Revenue	N/A	FY22-23	FY23-24
MESCO Construction Oversight	\$ 584,500	Unrestricted Landfill Revenue	N/A	FY22-23	FY23-24
Project Contingency (5%)	\$ 323,822	Unrestricted Landfill Revenue	N/A	FY22-23	FY23-24
Landfill Projects Total	\$ 7,384,743				